

**NORTHWESTERN MICHIGAN COLLEGE
BOARD OF TRUSTEES
MINUTES**

**Wednesday, September 3, 2025
Timothy J. Nelson Innovation Center
Room 106/107**

CALL TO ORDER—Chair Laura J. Oblinger called the regular meeting to order at 2:00 p.m.

ROLL CALL

Trustees present: Laura J. Oblinger, Mark B. Keely, Andrew K. Robitshek, Pamela T. Horne, Kennard R. Weaver, Kenneth E. Warner, Jody N. Lundquist

Trustees absent: None

Also present: President Nick Nissley, Lynne Moritz, Katharine Marvin, Diana Fairbanks, Todd Neibauer, Jason Slade, Hollie DeWalt, Molly Norville, Stephen Siciliano, Kathryn DePauw

REVIEW OF AGENDA—The agenda was accepted as presented.

PUBLIC INPUT—There was no public input offered.

DISCUSSION: Developing Our Next Strategic Plan—President Nick Nissley reminded everyone of the college's mission to deliver lifelong learning opportunities to transform lives and enrich our communities as the foundation for the work underway to develop the next strategic plan.

Vice President of Strategic Initiatives Jason Slade reviewed the process, timeline, and draft strategies. Slade explained which of the current strategies will carry over to the next plan (Future-Focused Education; Student Engagement Success, and Enrollment; Vibrancy and Belonging), and which new college priorities are emerging as various stakeholder groups provide input. The Strategic Planning Steering Committee (SPSC) is considering three strategies with three enabling strategies that weave throughout the plan. Suggested enabling strategies include: living NMC's brand, community partnerships, sustaining growth, and human-centered excellence.

The Board provided input on opportunities for community engagement in the process, desired data, and themes and topics to emphasize in the strategies.

The SPSC will continue to gather input as monthly updates are provided to the trustees at their regular monthly meetings, and future study sessions are planned for the fall.

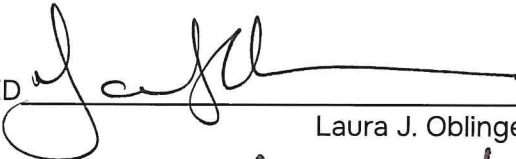
REVIEW OF FOLLOW-UP REQUESTS—Confirmed requests made by the Board that require administrative follow-up for information to be provided to the Board at a later date.

- Single dashboard of KPIs will be recommended by executive staff
- Detailed notes regarding strategic planning input will be shared back to trustees to confirm accuracy and completeness

- Confirmed the next study session date and time: 9/22/25 from 3:30-5:00pm; holding both meetings at the Boardman Lake Campus will be considered

ADJOURNMENT—The meeting adjourned at 3:33 p.m.

Recorded by Lynne Moritz, Executive Director of the President's Office and Board Operations.

SIGNED  _____
Laura J. Oblinger, Chair

ATTESTED  _____
Pamela T. Horne, Secretary
