NORTHWESTERN MICHIGAN COLLEGE
BOARD OF TRUSTEES
STUDY SESSION MINUTES
Monday, October 19, 2026
Timothy J. Nelson Innovation Center
Room 106/107

CALL TO ORDER—Chair Mark Keely called the regular meeting to order at 3:00 p.m.

ROLL CALL

Trustees present: Mark B. Keely, Jody N. Lundquist, Pamela T. Horne, Kennard R. Weaver, Andrew K. Robitshek, Kenneth E. Warner

Trustees absent: Laura J. Oblinger

Also present: President Nick Nissley, Lynne Moritz, Stephen Siciliano, Troy Kierczynski, Hollie DeWalt, Todd Neibauer, Jason Slade, Diana Fairbanks, Molly Norville, Megan Bylsma, Joy Goodchild, Kelly Yauk, Lindsey Dickinson, Hannah Rodriguez

REVIEW OF AGENDA—The agenda was accepted as presented.

PUBLIC INPUT—There was no public input offered.

DISCUSSION: Enrollment and Student Success–The study session provided trustees with an opportunity to develop a shared understanding of demographic trends affecting enrollment, review the College's enrollment strategies, and gain confidence in NMC's positioning to respond to these challenges. Director of Student Success and Retention Lindsey Dickinson, and incoming Vice President of Student Services, spoke to the objectives within Strategy 2 - Enrollment and Student Success.

Performance and Outcomes Scorecard–As the Board previously requested key performance indicators for the college, President Nissley shared the MCCA Measures of Equitable Student Success framework to align and utilize for the college's performance and outcomes scorecard. Access, Momentum, Completion, and Employment are the four categories of measurement towards Community College 3.0, which is the effort and trend that is occurring statewide and nationally.

REVIEW OF FOLLOW-UP REQUESTS—Trustees are encouraged to further review the Performance Scorecard data and provide further questions and comments during the Strategy 2 Update on the November regular meeting agenda. Data and measurements related to faculty advising were requested.

ADJOURNMENT—The meeting adjourned at 4:58 p.m.

Recorded by Lynne Moritz, Executive Director of the President's Office and Board Operations.

SIGNED_____
Mark. B Keely, Chair

ATTESTED_____
Pamela T. Horne, Secretary