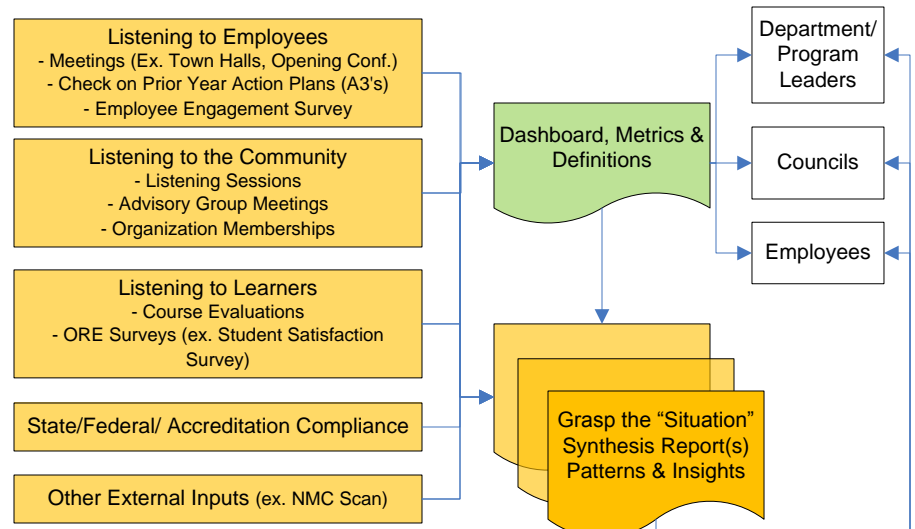


# Alignment of Planning Detailed Process Flow FINAL

Grasping the "Situation"



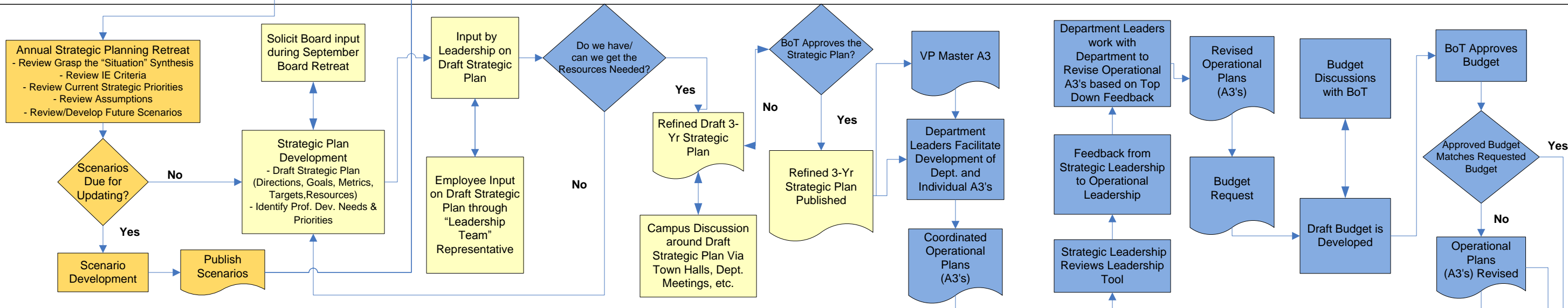
**Key**

- Volatile, Uncertain, Complex, Ambiguous Factors
- Strategy Direction – Focus & Choices
- Strategy Integration – Resource & Systems
- Strategy Execution – Action & Impact

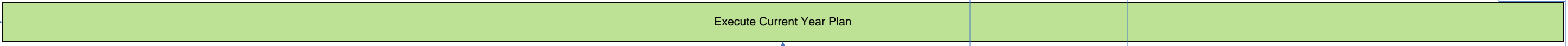
**Assumptions**

- Problems found in executing plans will be dealt with as close to the source as possible and elevated only if necessary.
- "Coordinated" Operational Plans means departments will work across the organization to communicate and develop plans in concert with one another.
- Functional Plans are not A3's but rather take form within the Leadership/Communications Tool.
- The current year A3 is used for the planning phase for next fiscal year.
- There are two significant checks each year. One in December ensures input to the next fiscal year budget. One in April/May extracts insights from the prior year that is fed back into the next strategic planning cycle.

Plan



Do



Check & Adjust

