CAMPUS MASTER PLAN
COMMUNITY WORKSHOP
01-24-2024
1. **Consolidation of University Center Campus**
   a. UC Partners to Front Street Campus (Beckett)
   b. NMC Departments to Front Street Campus
   c. Manage UC as Real Estate Asset Versus Education Building

2. **Front Street Campus Revitalization**
   a. Osterlin – One-Stop Student Services Hub
   b. Tanis – Administration Building
   c. Power Plant – Geothermal Conversion
   d. Housing – Expanding Dorms and Apartments
   e. Outdoor Learning Center – Support for Distinctive Programming

3. **Aero Park Revitalization**
   a. Aviation Hangar Expansion
   b. Aviation Reconfiguration in Parsons-Stulen

4. **Freshwater Research and Innovation Center**

5. **Real Estate Strategy**
   a. Divest Unproductive Real Estate Assets
   b. Leverage Eastern Avenue for Campus Expansion
Support the 2022 – 2025 Strategic Plan.

Focus on the future NMC. Maximize flexibility to allow the college to adjust to evolving needs of students, staff, and faculty.

Clearly define priorities and identify opportunities for diversifying the college’s funding streams.

Establish a vibrant main campus that enhances a sense of belonging and college identity.

Prioritize sustainability in capital planning and asset management. This include responsible use of energy, materials, and fiscal resources.

Enhance connections to the communities that interface with the college.
1. **Consolidation of University Center Campus**
   a. UC Partners to Front Street Campus (Beckett)
   b. NMC Departments to Front Street Campus
   c. Manage UC as Real Estate Asset Versus Education Building

2. **Front Street Campus Revitalization**
   a. Osterlin – One-Stop Student Services Hub
   b. Tanis – Administration Building
   c. Power Plant – Geothermal Conversion
   d. Housing – Expanding Dorms and Apartments
   e. Outdoor Learning Center – Support for Distinctive Programming

3. **Aero Park Revitalization**
   a. Aviation Hangar Expansion
   b. Aviation Reconfiguration in Parsons-Stulen

4. **Freshwater Research and Innovation Center**

5. **Real Estate Strategy**
   a. Divest Unproductive Real Estate Assets
   b. Leverage Eastern Avenue for Campus Expansion
CONSOLIDATION OF UNIVERSITY CENTER CAMPUS

FRONT STREET CAMPUS

GREAT LAKE CAMPUS

AERO PARK CAMPUS

UNIVERSITY CENTER
CONSOLIDATION OF UNIVERSITY CENTER CAMPUS
TAPPING UNDERUTILIZED SPACE

06
NORTHWESTERN MICHIGAN COLLEGE CAMPUS MASTER PLAN
24 January 2024
23153.00

JAMES BECKETT BUILDING
SCHOLARS HALL

MAPLE LOT
CESTNUT LOT
CHESTNUT LOT
CEDAR LOT
DOGWOOD LOT
ELM LOT
CHERRY LOT
ASPEN LOT
ASPREN LOT
SCHOLARS HALL
FRONT STREET CAMPUS REVITALIZATION
STUDENT ONE-STOP & CONSOLIDATE ADMINISTRATION
Distributed Geothermal System
Will Serve Six Buildings
270 boreholes under Cedar Lot
Reduce CO₂ Emissions by 96%
FRONT STREET CAMPUS REVITALIZATION
STUDENT HOUSING

NEW DORMS

NEW APARTMENTS
NMC On-Campus Housing Occupancy

- Student Beds
- Year
- 2020
- 2021
- 2022
- 2023
- 2024

Waitlist, Apartments, North Hall, East Hall

Front Street Campus Revitalization
Student Housing Demand + Capacity
AERO PARK REVITALIZATION
AVIATION HANGER EXPANSION & RECONFIGURATION
LIVE POLL 2
REAL ESTATE STRATEGY
EASTERN AVENUE FOR CAMPUS EXPANSION

EASTERN AVENUE PROPERTY

FRONT STREET CAMPUS
### Northwestern Michigan College Campus Master Plan

**24 January 2024**

#### POTENTIAL TIMELINE FOR IMPLEMENTATION

<table>
<thead>
<tr>
<th>Project</th>
<th>2024</th>
<th>2025</th>
<th>2026</th>
<th>2027</th>
<th>2028</th>
<th>2029</th>
<th>2030</th>
<th>2031</th>
<th>2032</th>
<th>2033</th>
<th>2034</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. Consolidation of University Center Campus</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>UC Partners &amp; NMC Partners to Front Street Campus</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Manage UC as Real Estate Asset</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>2. Front Street Campus Revitalization</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Osterlin - Student One-Stop</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Tanis - Admin Building</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Cedar Lot - Geothermal System</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Housing - Expanding Dorms &amp; Apartments</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>3. Aero Park Revitalization</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Aviation Hangar Expansion &amp; VS Reconfiguration</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>4. Fresh Water &amp; Innovation Center</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Fresh Water &amp; Innovation Center</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>5. Real Estate Strategy</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Divest Unproductive Real Estate Assets</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Eastern Avenue Campus Expansion</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
POLL 3