

To: NMC Board of Trustees
From: Nick Nissley, Ed.D.
Jason Slade, Vice President, Strategic Initiatives
Date: February 18, 2026
Subject: *Upcoming Timing and Milestones for the Anchor and Edge, NMC's 2026-2029 Strategic Plan*

Background: At the December 15, 2025 meeting, the Board of Trustees approved the strategies for the 2026 - 2029 strategic plan. Currently, leadership teams for all three strategies are drafting action steps, metrics, and KPIs for Year 1 of Anchor and Edge which officially begins on July 1, 2026. In preparation for the upcoming year, this memo serves as an overview of how updates will be shared and of the continued development that is occurring.

Board of Trustees Updates and Milestones:

- **March 23, 2026** - Board of Trustees Meeting - **Strategy 1: Future-Focused Education**
 - Focus for the first year
 - Share baseline metrics, potential goals and key performance indicators
- **April 27, 2026** - Board of Trustees Meeting - **Strategy 2: Enrollment and Student Success**
 - Focus for the first year
 - Share baseline metrics, potential goals and key performance indicators
- **May 18, 2026** - Board of Trustees Meeting - **Strategy 3: Vibrant College Community**
 - Focus for the first year
 - Share baseline metrics, potential goals and key performance indicators
- **June 22, 2026** - **No update.** June BoT agenda is usually heavy with college business.
- *Milestone - Preliminary phase complete, Year 1 actions launch (aligned with fiscal year)*
- **July 20, 2026** - Board of Trustees Meeting - **Strategic Drivers Focus - Living Our Brand and People First**
 - Focus for the first year
 - Share how strategic driver was used to improve the plan
- **August 17, 2026** - Board of Trustees Meeting - **Strategic Drivers Focus - Community Partnerships and Stewardship/Sustainability**
 - Focus for the first year
 - Share how strategic driver was used to improve the plan
- *Milestone - Fall 2026 academic semester begins*
- **September 28, 2026** - Board of Trustees Meeting - **Strategy 1: Future-Focused Education**
- **October 19, 2026** - **No update.** October BoT agenda is usually heavy with college business.

- **November 23, 2026** - Board of Trustees Meeting - **Strategy 2: Enrollment and Student Success**
- **December 14, 2026** - Board of Trustees Meeting - **Strategy 3: Vibrant College Community**
- *Milestone - Spring 2027 academic semester begins*
- **January 2027** - Board of Trustees Meeting - **Strategic Drivers Focus - Living Our Brand and People First**
- **February 2027** - Board of Trustees Meeting - **Strategic Drivers Focus - Community Partnerships and Stewardship/Sustainability**
- **March, 2027** - Board of Trustees Meeting - **Strategy 1: Future-Focused Education**
- **April, 2027** - Board of Trustees Meeting - **Strategy 2: Enrollment and Student Success**
- **May, 2027** - Board of Trustees Meeting - **Strategy 3: Vibrant College Community**
- **June, 2027** - Board of Trustees Meeting - **No update.** October BoT agenda is usually heavy with college business.
- **July, 2027** - Board of Trustees Meeting - **Strategic Drivers Focus - Living Our Brand and People First**
- *Milestone - Fall 2027 academic semester begins*
- **August, 2027** - Board of Trustees Meeting - **Strategic Drivers Focus - Community Partnerships and Stewardship/Sustainability**
- **September, 2027** - Board of Trustees Meeting - **Strategy 1: Future-Focused Education**
- **October, 2027** - Board of Trustees Meeting - **No update.** October BoT agenda is usually heavy with college business.
- **November, 2027** - Board of Trustees Meeting - **Strategy 2: Enrollment and Student Success**
- **December, 2027** - Board of Trustees Meeting - **Strategy 3: Vibrant College Community**